



Shaw Update – Evergreen and More



Russ DeLozier

May 6, 2008

That's the **Shaw Green Edge** |SM



Recycling....

- Every wonder why *The 3 R's of Learning* don't all start with the letter "R" ?
- Thank goodness, the 3 R's of recycling do....
 - We know the Recycling 3 R's as....
 - Reduce
 - Reuse
 - Recycle
- ...And sometimes a picture is "worth a thousands words..."



A Look Back at Major Events....

Sometimes, the **past** sums things up better than ever....

....and sometimes the past is summed up best in a **song**....

....and sometimes **James Taylor** does it as good as anyone....

I've seen **FIRE** and I've seen **RAIN**

I seen **SUNNY** days that I thought would **NEVER END**

I seen **LONELY** times when I could not find a friend

But I **ALWAYS THOUGHT** that I'd see you again.





Powers of 10 slides

- The powers of 10 presentation was given in person during the conference. It is available by checking directly with Russ DeLozier of Shaw Industries.





SHAW GREEN EDGE™

At Shaw, we've always been noted for quality, service, value, and innovation. For years, builders have relied on us meet their flooring needs, and we strive to live up to the trust that we have built.

While environmental awareness is clearly a trend today, we've been working for years on innovative ways of reducing waste, improving our manufacturing processes, and preserving our natural resources.

We call what we do the Shaw Green Edge.

That's the **Shaw Green Edge** |™



Sustainability

Evergreen

Ecosolution Q

Ecoworx

WtE

Yellow Grease





A Look Back at Major Events....

- Jan 1 Merck \$5B Vioxx settlement
- Jan 9 Mac announces iPhone
- Feb 4 Evergreen Restart
- Feb 26 Al Gore's Inconvenient Truth wins awards
- Mar Beginning of the Housing downturn
- Apr 16 Tragic Virginia Tech shooting
- Aug 7 Barry Bonds slugs #756
- Aug 20 Smallest North Pole to date
- Sept 13 OJ Simpson -- Not again
- Oct Dollar starts its stumble



A Look Back at

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That's the Shaw Green Edge!



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- Feb 26 Al Gore's Inconvenio



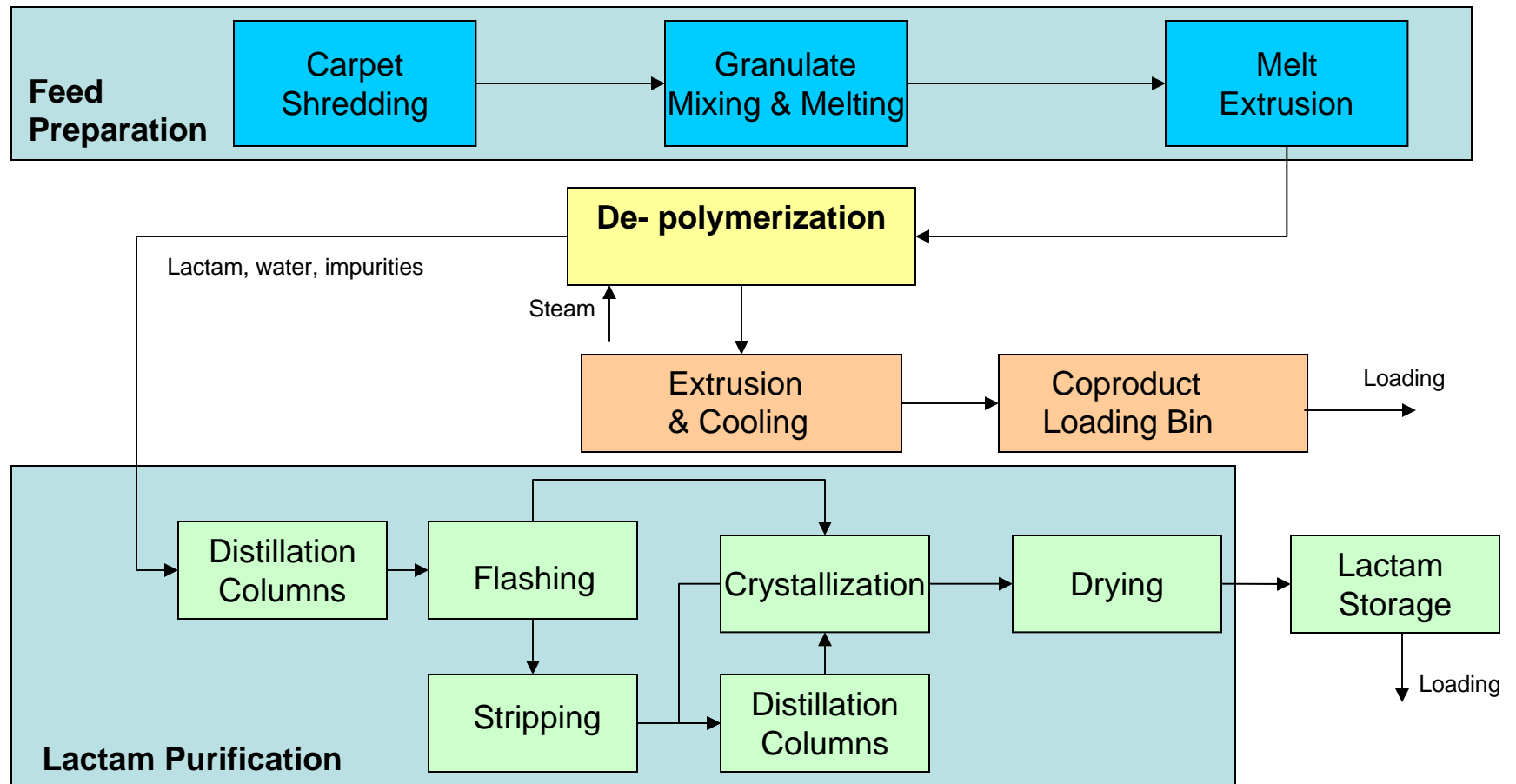


Evergreen - History

- June 1998 – The ground breaking of the Evergreen Plant as a JV of AlliedSignal and DSM
- June 1999 - Honeywell and AlliedSignal announce an agreement to merge
- November 1999 - The Evergreen Plant begins operation
- August 2001 - Honeywell and DSM shut down the Evergreen Plant citing caprolactam market conditions and less than expected output
- September 2005 – Shaw announces the agreement to purchase U.S. nylon carpet fibers business from Honeywell. Shaw acquires a 50% stake in Evergreen Nylon Recycling as part of the deal.
- February 2006 – Shaw acquires the remaining interest in Evergreen Nylon Recycling from DSM
- February 2007 – The Evergreen Plant begins operation



Evergreen Process Flow





Triple Bottom Line

- Economic **Viability**
- Socially **Responsible**
- Environmental **Stewardship**



Evergreen EH&S Results - 2007

- No lost time accidents
- 1.56 rolling 12-month OSHA rate
- Demonstrated right to operate
- Confident in safety and environmental operating environment



Triple Bottom Line

➤ Economic **Viability**

➤ Socially **Responsible**

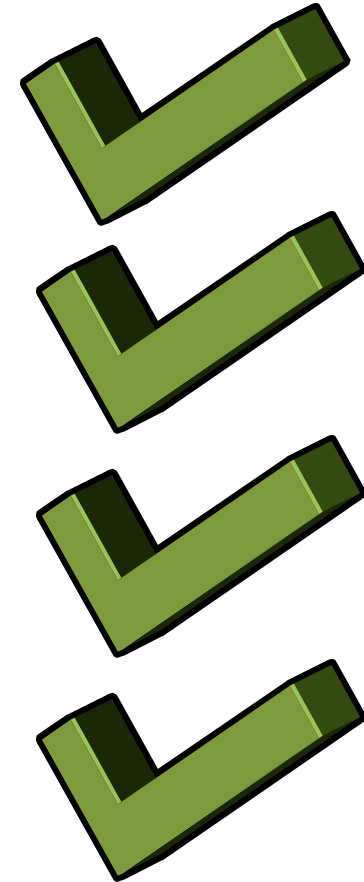
➤ Meet our commitments

➤ Environmental **Stewardship**



Social Responsibility

- **Timing**
- **Volume**
- **Quality**
- **Products**





Triple Bottom Line

➤ Economic **Viability**

➤ Socially **Responsible**

- Meet our commitments

- LCA

- Considering both Mass and Energy, it is 2 x's more beneficial to cycle N6 PCC through Evergreen than to make virgin N6.

➤ Environmental **Stewardship**



Triple Bottom Line

➤ Economic **Viability**

➤ Getting better everyday

➤ Previous run record = 2 months, new one more than double

➤ Better quality

➤ Higher sustained capacities

➤ New and strong developments with “other” fibers

➤ Socially **Responsible**

➤ Environmental **Stewardship**



Evergreen Video

Please visit www.shawgreenedge.com for details.





Questions

